

## Resilient, smarter and faster supply chains

ANU SEKHRI – SUPPLY CHAIN PARTNER

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# When supply chain operations go wrong, implications on profits & satisfaction are substantial

FINANCIAL TIMES Feb 2024  
**US Porsche, Bentley and Audi imports held up over banned Chinese part**

CITY A.M. January 2023  
**BMW: How supply chain issues and China lockdowns have impacted its bottom line**

The Guardian June 2022  
**Poor working conditions persist in Leicester garment factories, finds survey**

REUTERS Feb 2022  
**Ford shuts plant in Michigan due to chip shortage**

FINANCIAL TIMES Feb 2023  
**Great British salad crunch**

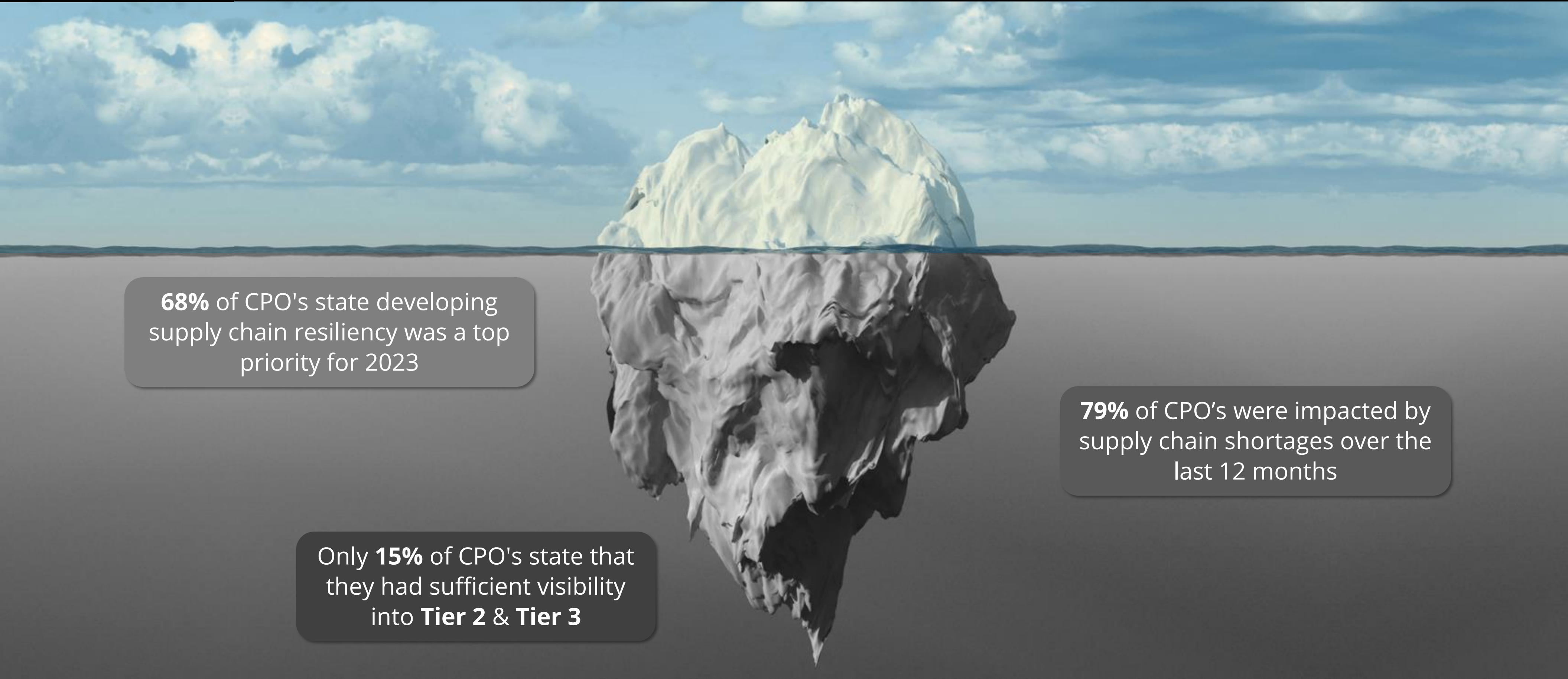
the guardian March 2021  
**Suez Canal shipping container causes 60 days of disruption**

Bloomberg Oct 2023  
**How the Israel-Palestine conflict impacts the global chip supply chain for semiconductors**

FINANCIAL TIMES Dec 2022  
**Fashion retailer Mango brings production back to Europe due to forced labour and political conflicts**

BBC Feb 2024  
**Tetley monitoring its tea supplies on daily basis**

# Your visible supply chain operation is only the tip of the iceberg

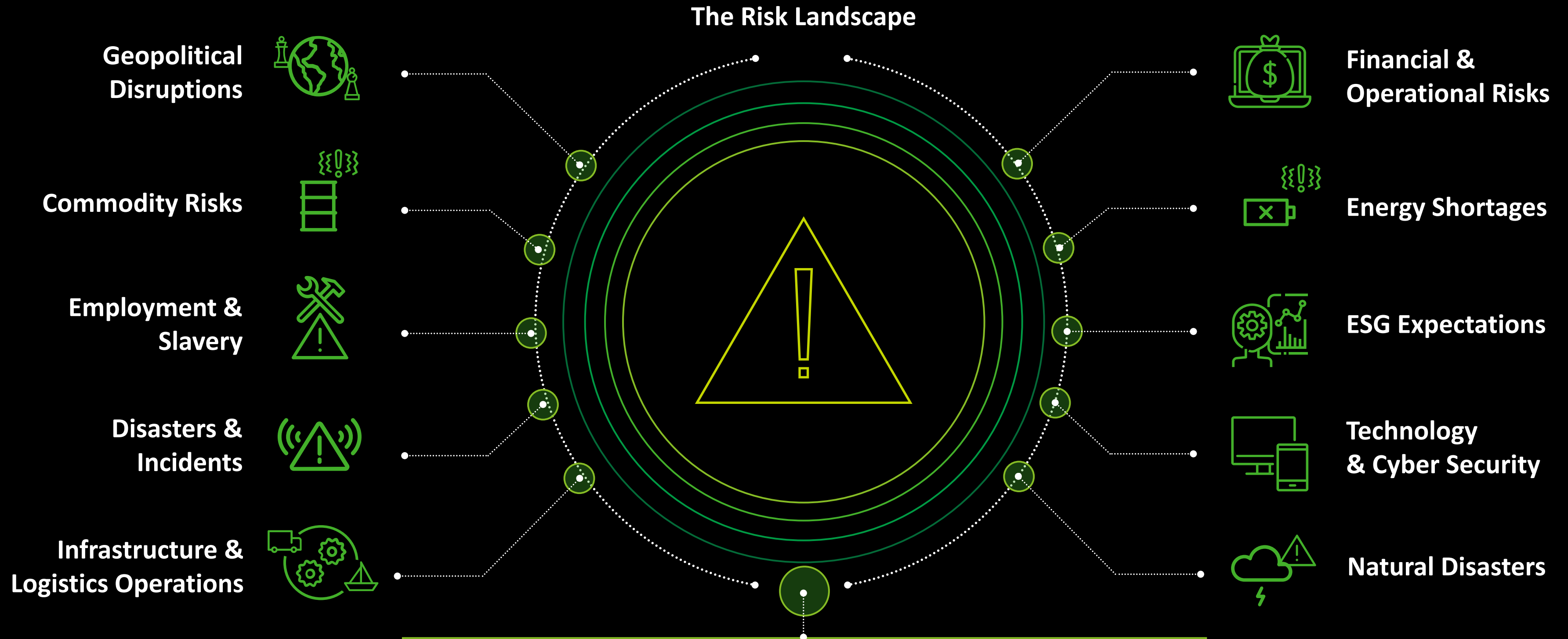


**68%** of CPO's state developing supply chain resiliency was a top priority for 2023

**79%** of CPO's were impacted by supply chain shortages over the last 12 months

Only **15%** of CPO's state that they had sufficient visibility into **Tier 2 & Tier 3**

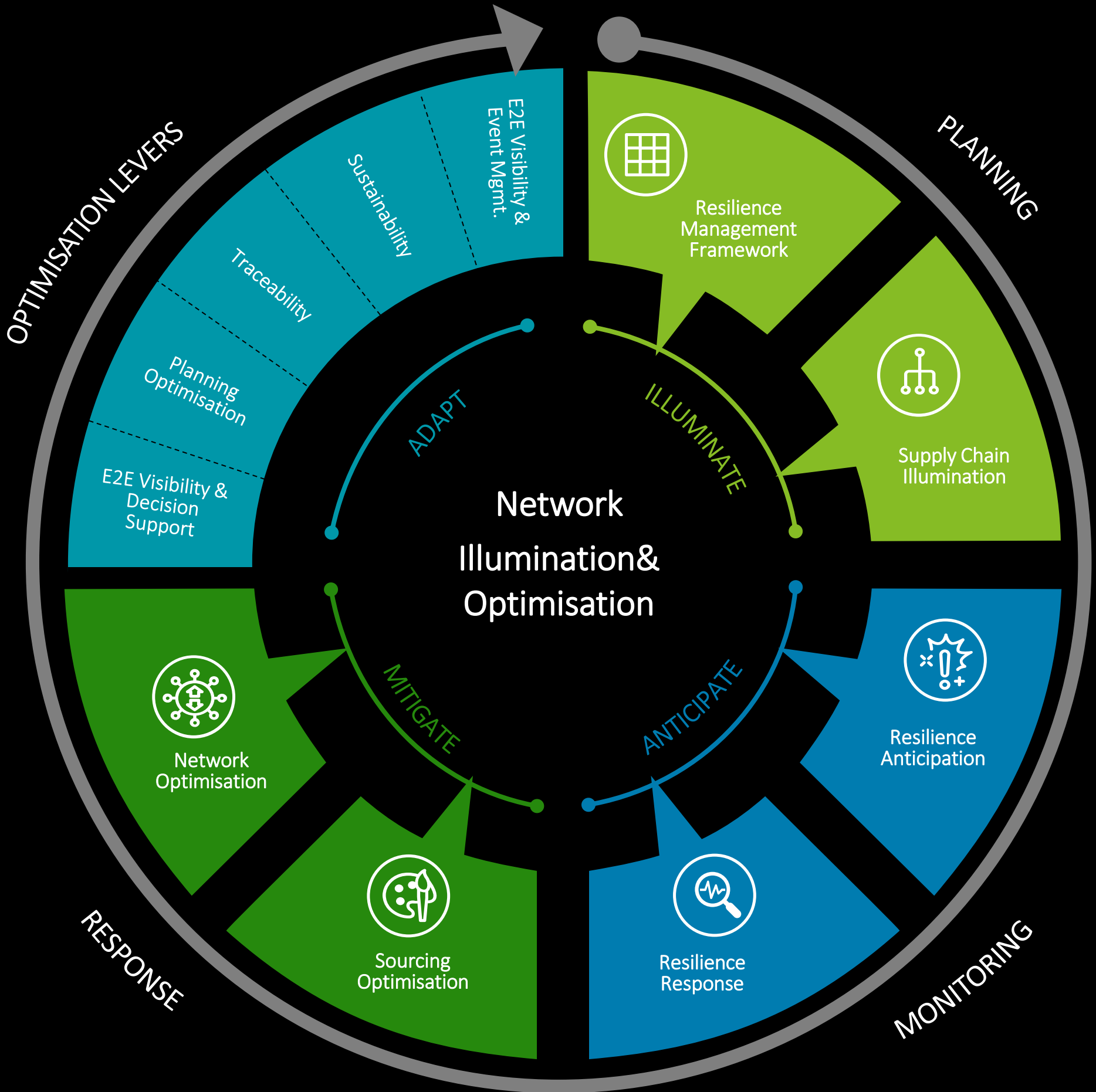
# The risk landscape is complex: How do you stay on top of this, separating signals from noise?



**What is coming down the pipe:**  
*Industry Regulation & New Legislation*

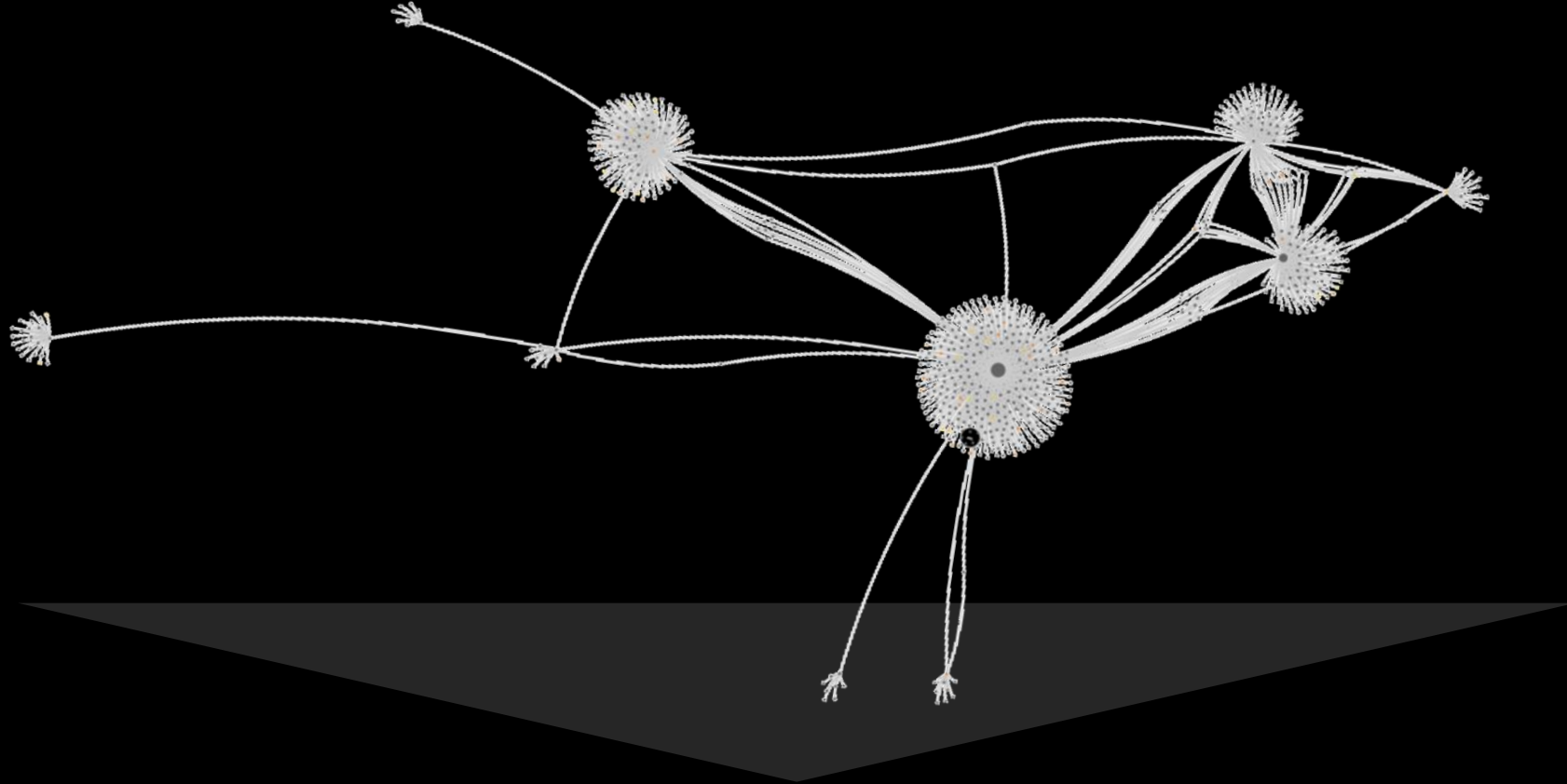
1. EU's Corporate Sustainability Reporting Directive (CSRD)
2. Carbon Border Adjustment Mechanism (CBAM)
3. Corporate Sustainability Due Diligence Directive (CSDDD)

# Risk & Resilience intervention cycle



# ML & AI unlocks vital compliance & performance indicators often concealed in tiered supply chains

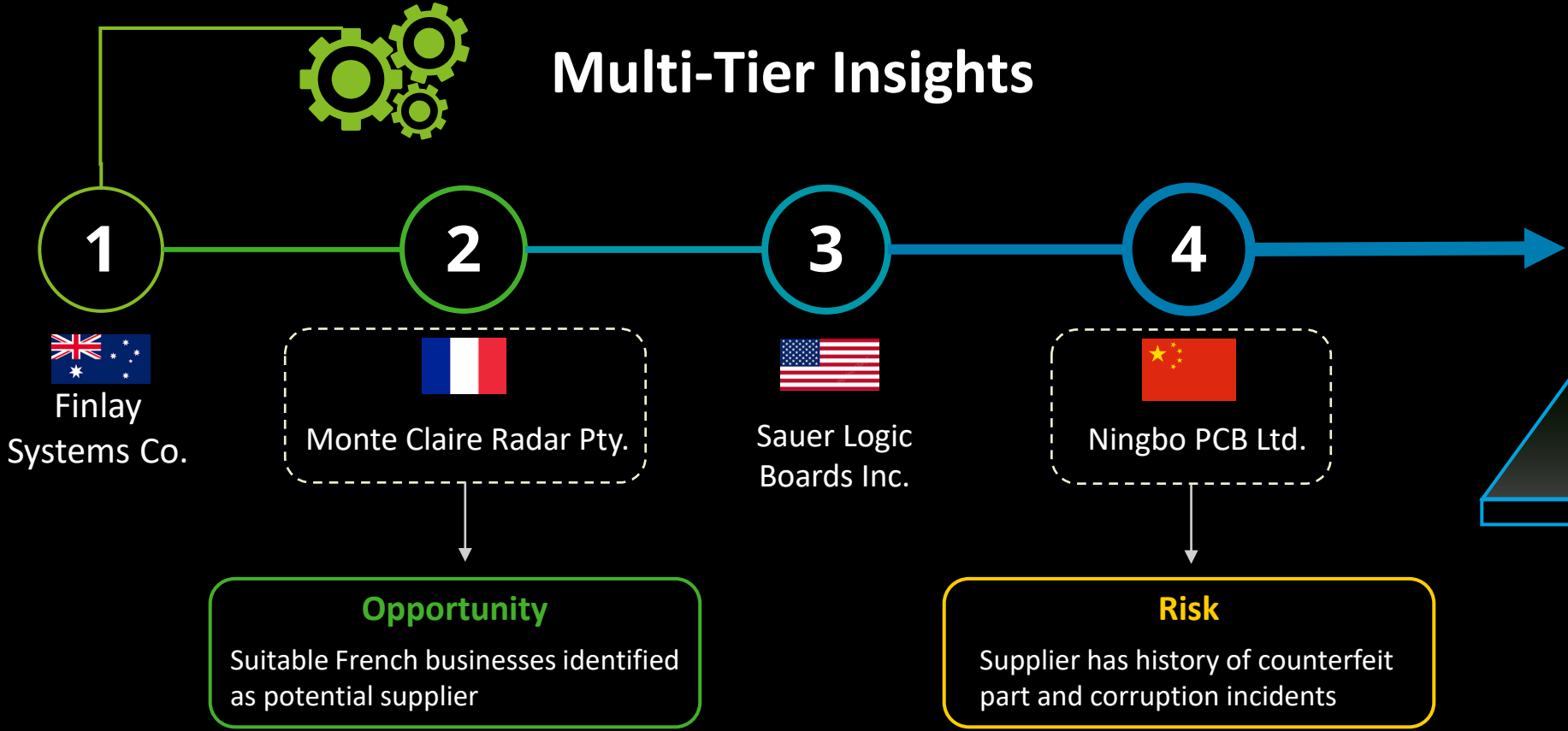
## Supply Chain Network Illumination



## SupplyHorizon Dashboard



## Multi-Tier Insights



Note: Supplier names are examples

# What does the future look like?



***The time to act is now!***